

Creating a future...

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Emirates

dnata

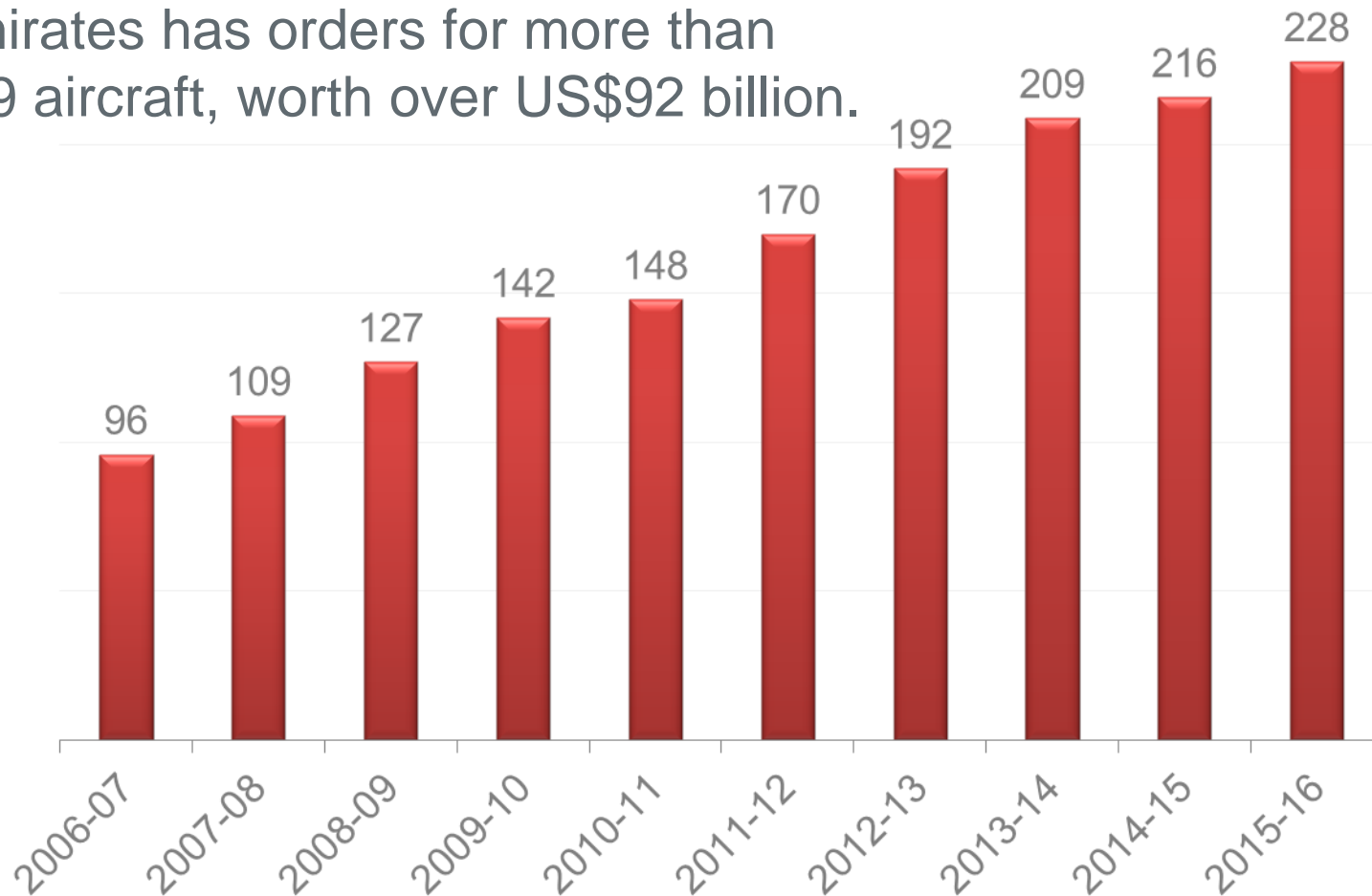
Dubai...the vision



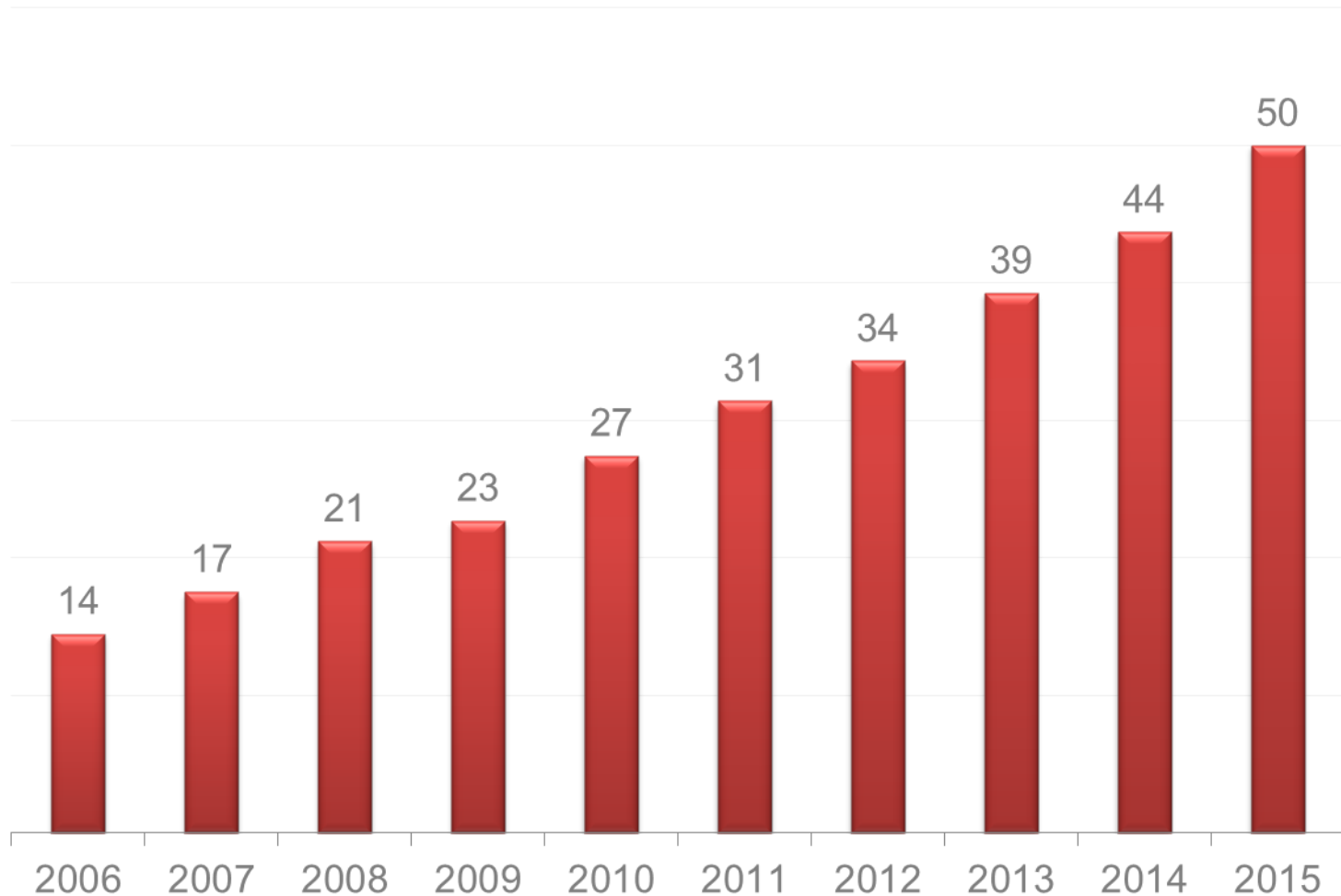


Emirates fleet growth

Emirates has orders for more than 239 aircraft, worth over US\$92 billion.



Emirates passenger growth (millions)



Maritime & Mercantile International (MMI)

The region's leading alcoholic beverage supplier;

- Operates across the Gulf, Indian Ocean, East Africa and South East Asia

Creates value for Travel Retail in four different ways;

- Delivering outstanding retail execution for the world's leading brand owners
- As a partner to operators and landlords
- As consultant to Emirates Airline on liquor category management
- As a retailer; Duty Free Dubai Ports and with award winning Le Clos fine wine and luxury spirit retail outlets

Le Clos

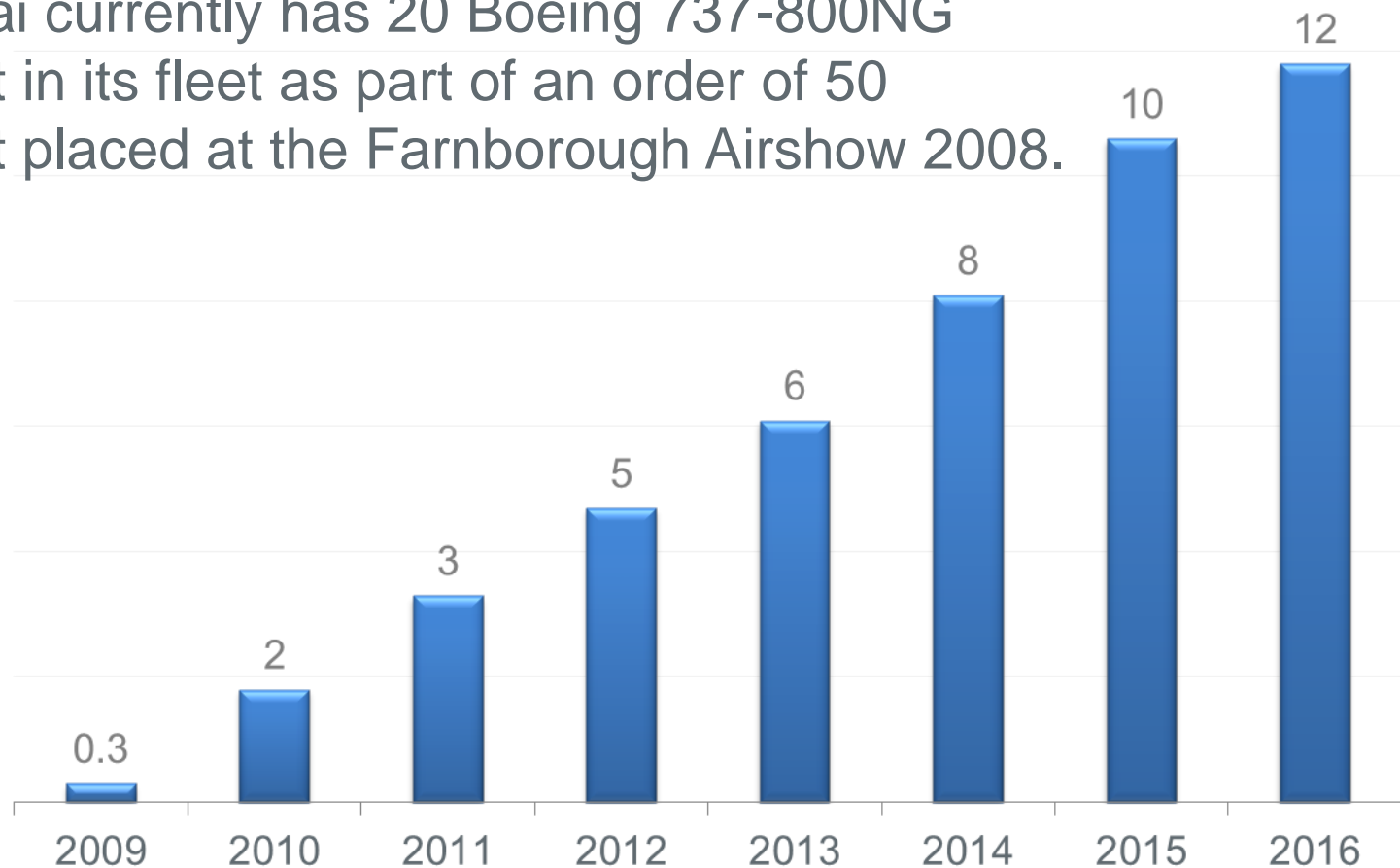


Alpha Flight Catering



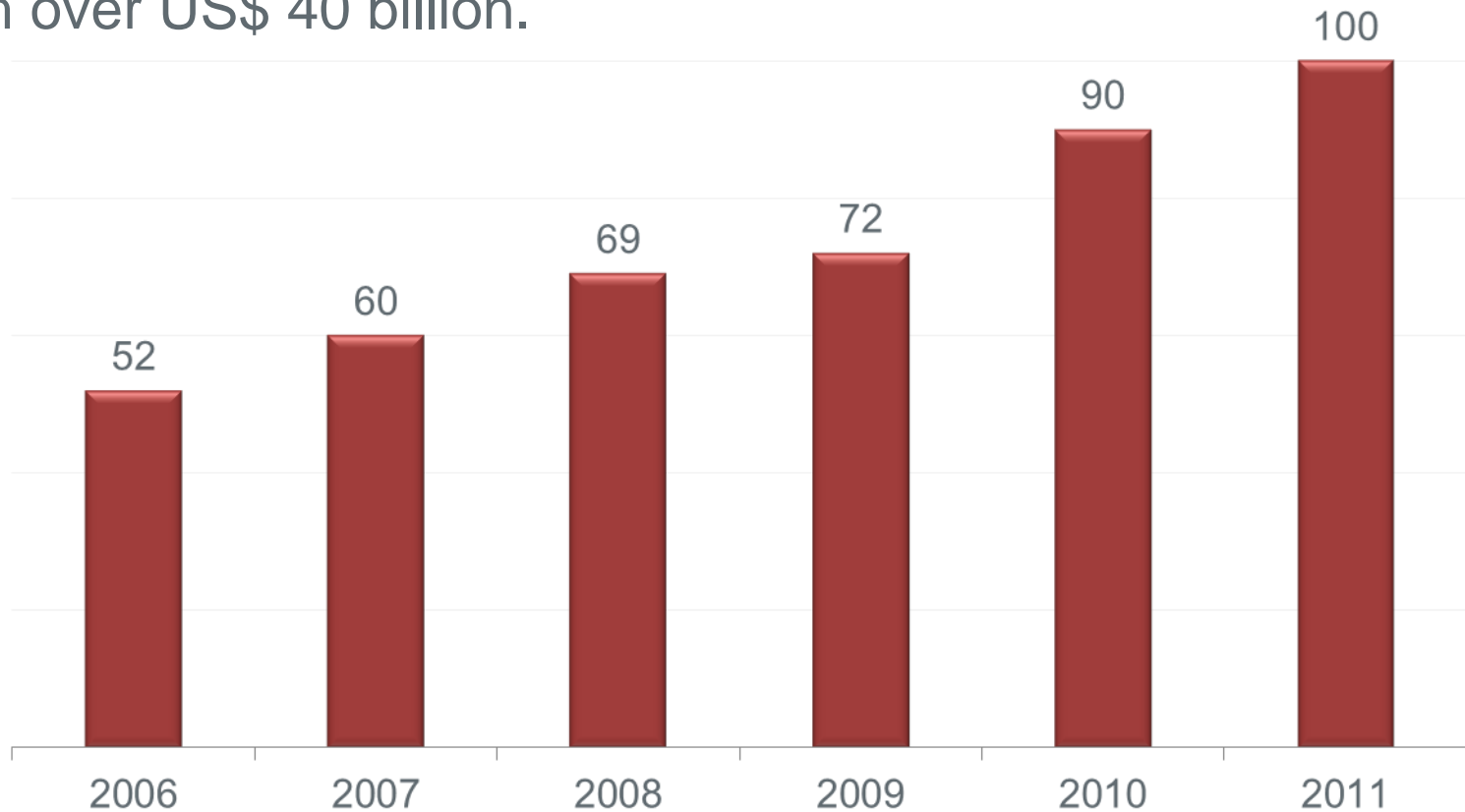
flydubai passenger growth (millions)

flydubai currently has 20 Boeing 737-800NG aircraft in its fleet as part of an order of 50 aircraft placed at the Farnborough Airshow 2008.



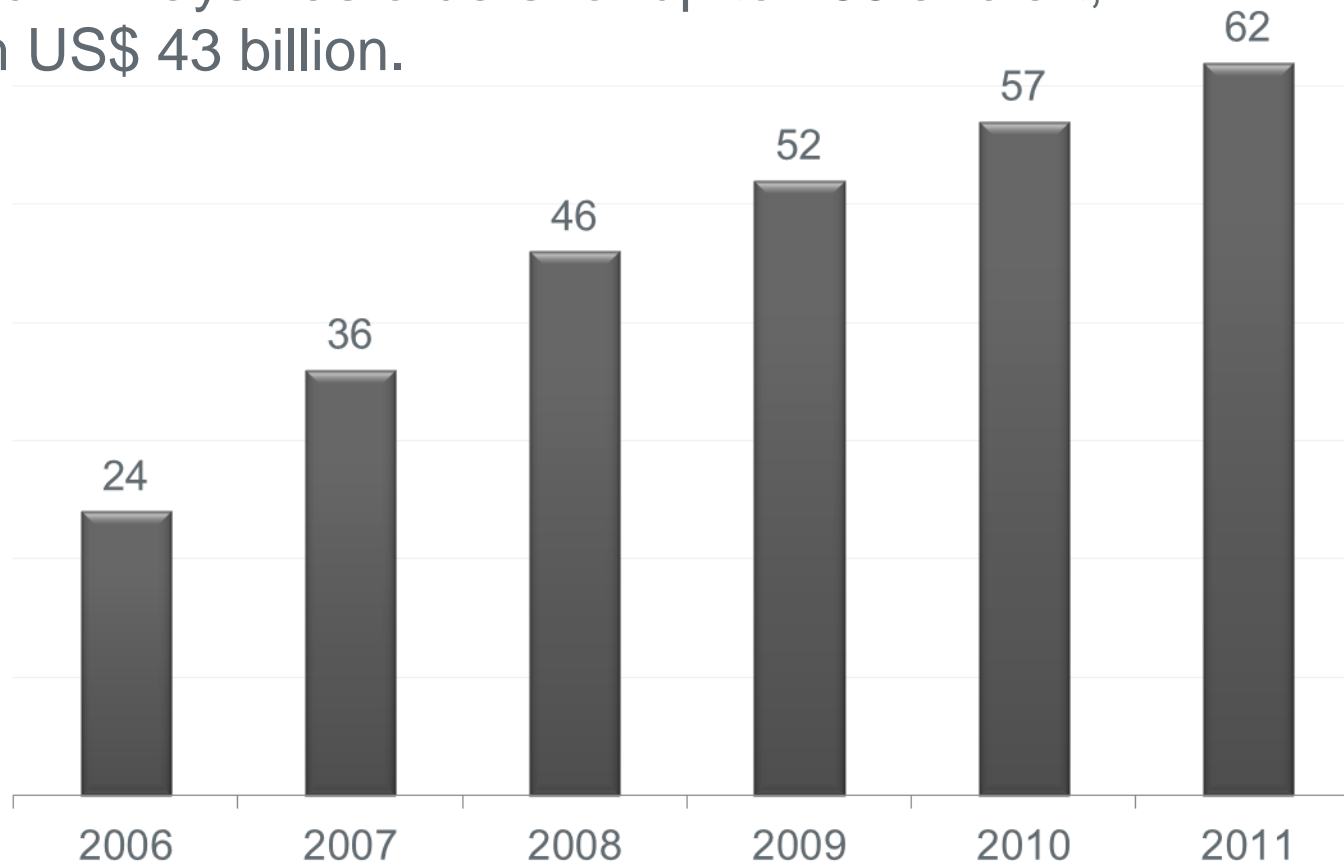
Qatar Airways fleet growth

Qatar Airways has orders for more than 200 aircraft, worth over US\$ 40 billion.

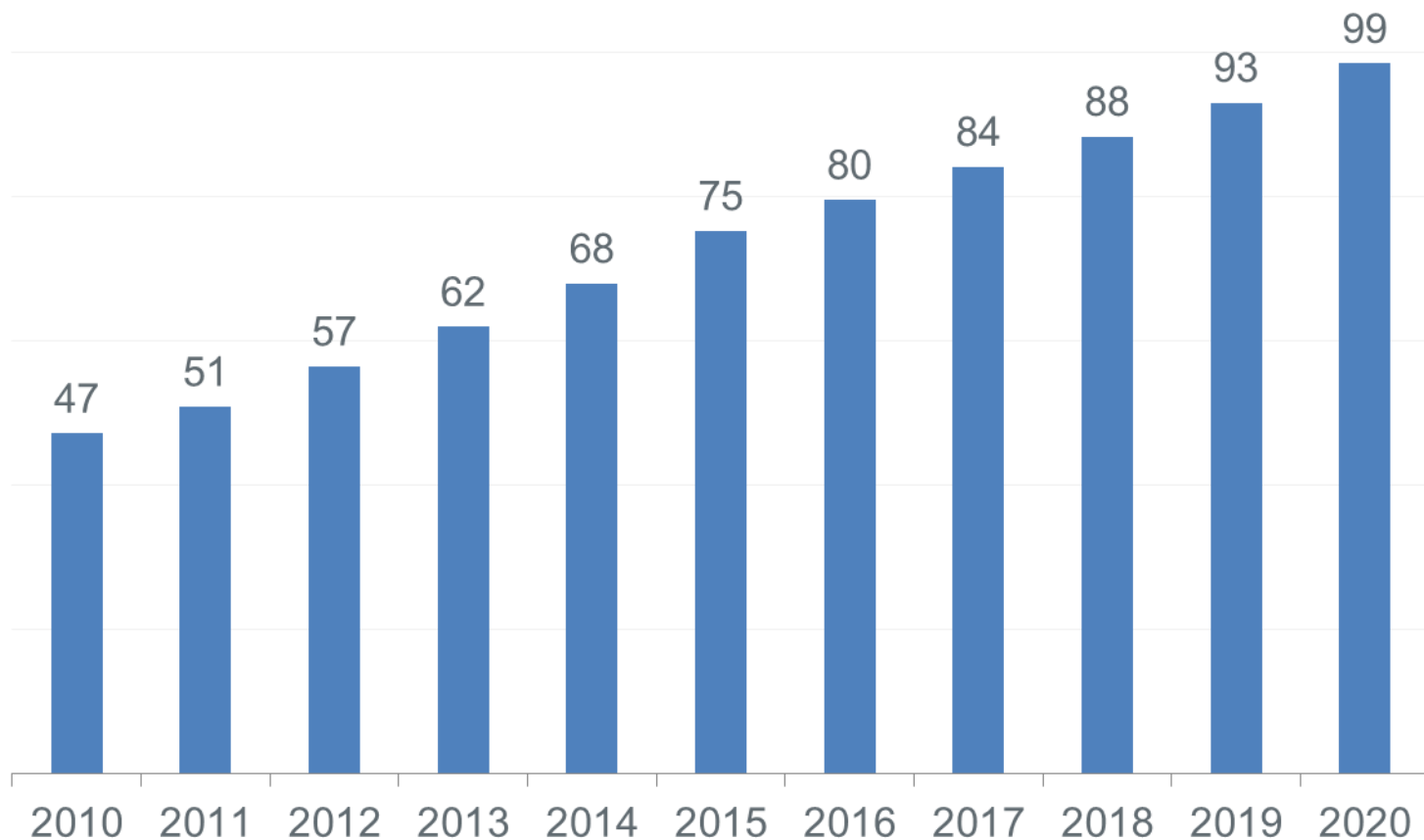


Etihad Airways fleet growth

Etihad Airways has orders for up to 200 aircraft, worth US\$ 43 billion.



Dubai International Airport Total passenger demand



Dubai International Airport – the 2020 plan

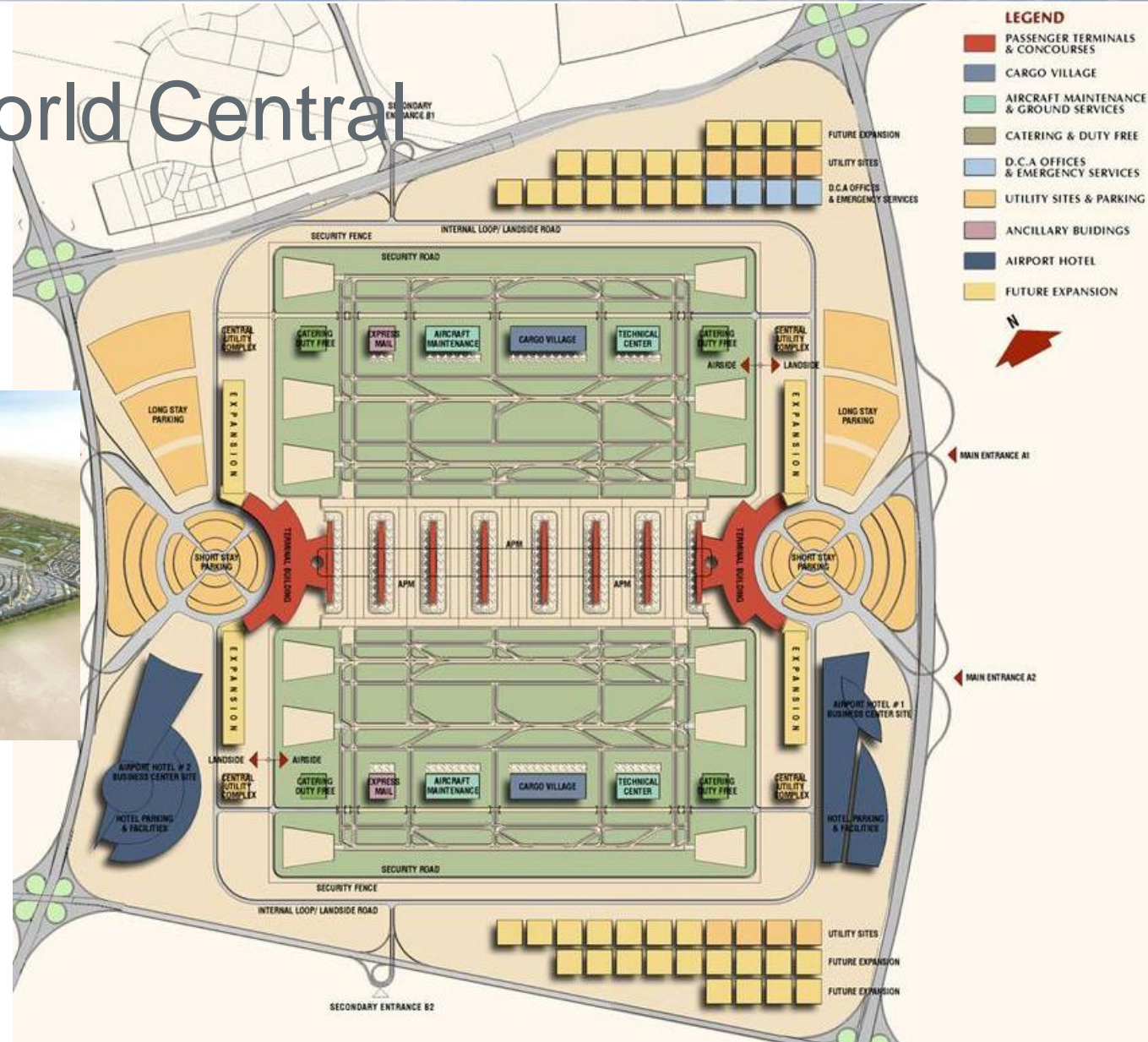
- **60%** increase in number of stands from 144 to 230
- Cargo growth from **2.2** million tonnes (2010)
to **4.1** million tonnes by 2020
- **675,000** sqm. of additional terminal space

Dubai International Airport – the 2020 plan

Infrastructure development

- Concourse 3 (2012)
- Terminal 2 expansion (2013)
- Concourse 4 development (2015)
- Baggage backbone
- 30,000 sqm. additional cargo processing capacity

Dubai World Central



Aircraft demand in the Middle East

"The Middle East has seen an unprecedented growth in capacity over the past 10 years and every indication points to a further, significantly large increase over the next 20 years."

Randy Tinseth, Boeing Commercial Airplanes Vice-President of Marketing

Airbus and Boeing project aircraft demand for airlines in the region will top 2000 aircraft. The projections are the Middle Eastern region's fleet will treble by 2030 to nearly 2,500 aircraft worth US\$ 450 billion by 2030, with an annual passenger growth rate of 6.4%.

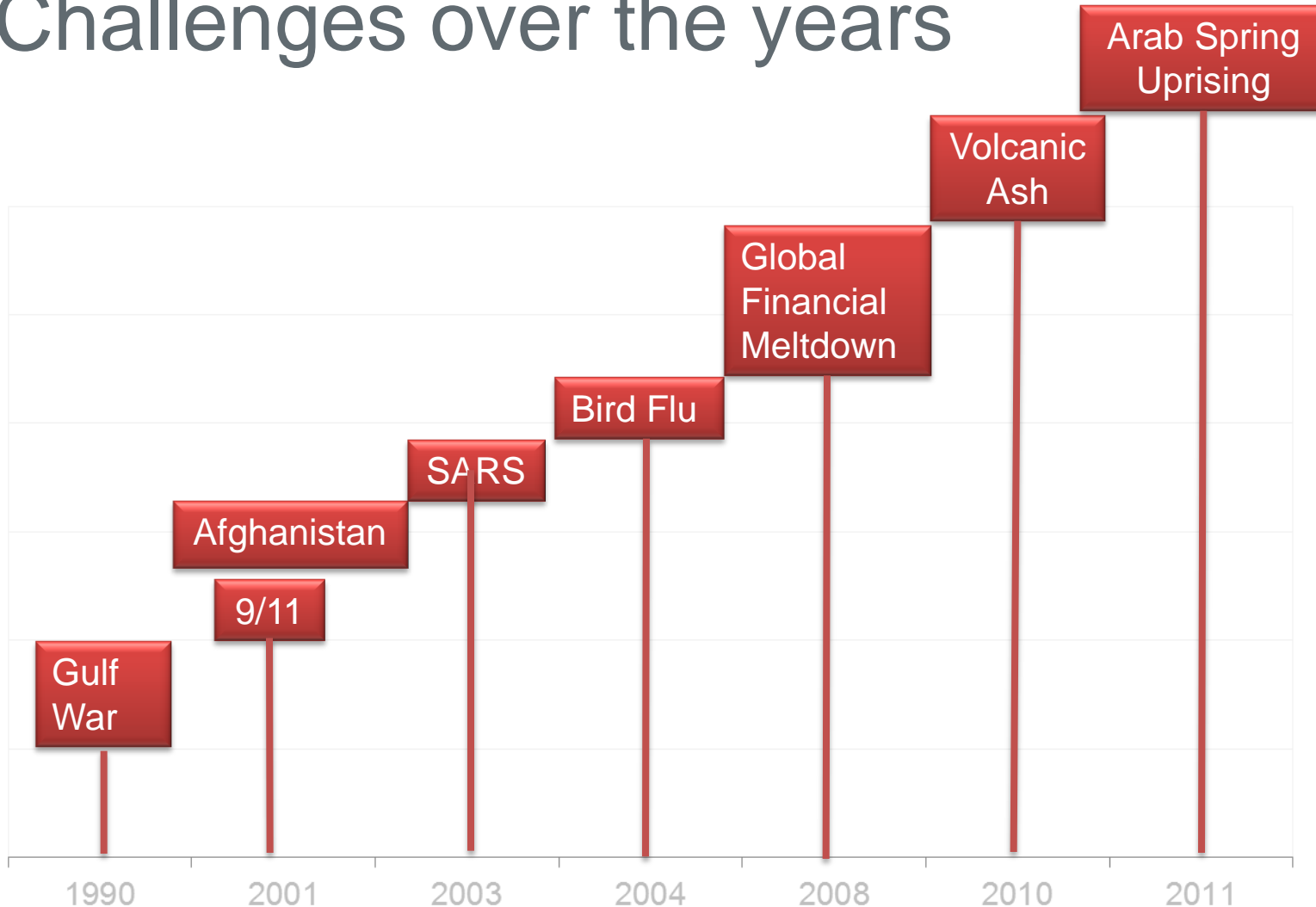
Source: Air Transport Intelligence news

Middle East Airports

Key expansion programmes

	Passenger Traffic (m) 2010	Capacity (m) 2010	Ultimate Planned Capacity (m)	Completion Date
Doha	14	16	90	Phase 1 24m 2015
Abu Dhabi	10	12	40	Phase 1 20m 2015
Muscat	6	4	48	Phase 1 12m 2014
King Abdul Aziz	18	13	70-80	Phase 1 30m 2014
Dubai International	47	60	90+	2018
Dubai World Central	0	0	120-160	10 yrs+

Challenges over the years





Rugby World Cup 2011

