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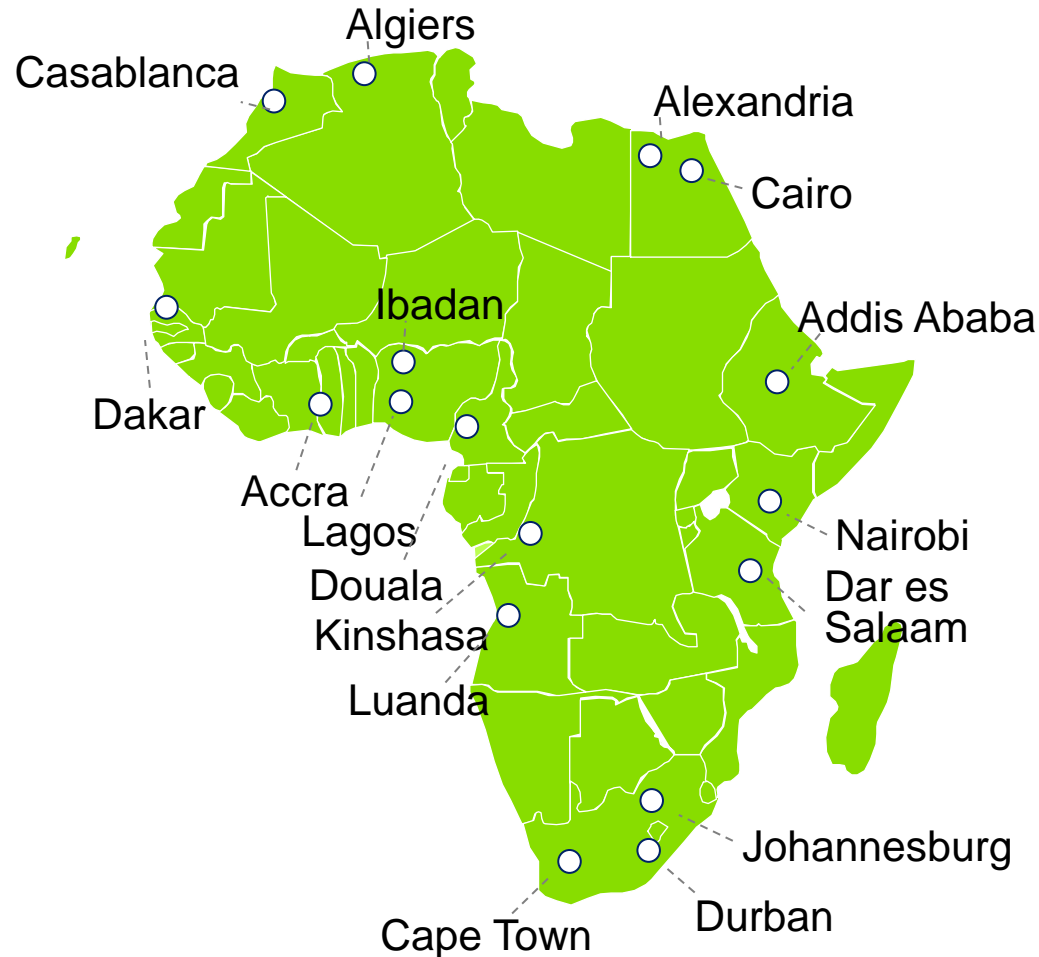
Exploring consumer growth opportunities in Sub-Saharan Africa

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Africa will become an important retail and consumer market

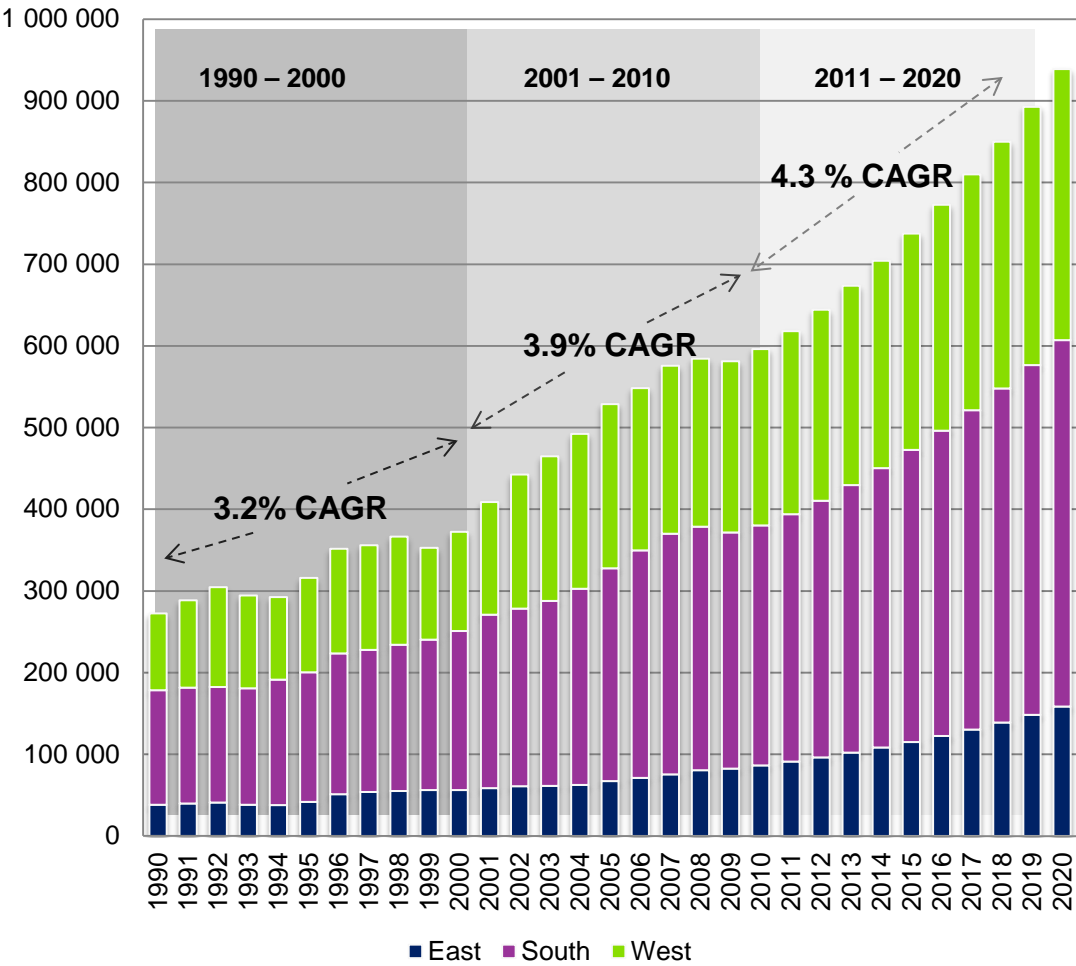


The key question is how long will the market take to develop viable commercial scale?

Consumer spending will reach nearly \$1 trillion by 2020



Africa Consumer Expenditure (\$m historic and forecast)*



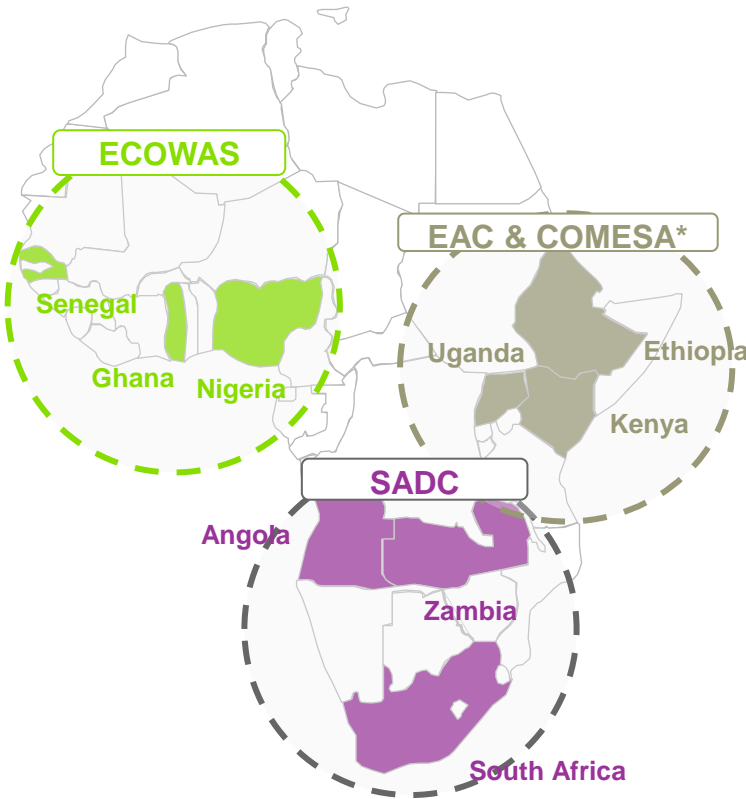
Historic/ Forecast - US\$m at constant 2010 prices, fixed 2010 Exchange Rates
 Source: Euromonitor 2011, Accenture 2012

Seven key trends will underpin consumer growth ...

- **Growing working age population**
- **Rapid urbanization**
- **Rising incomes**
- **Changing consumer behaviors**
- **Mobility**
- **Improving business terms**
- **Easing trade conditions**

Nine countries will make up 72% of consumer spending in SSA in 2020

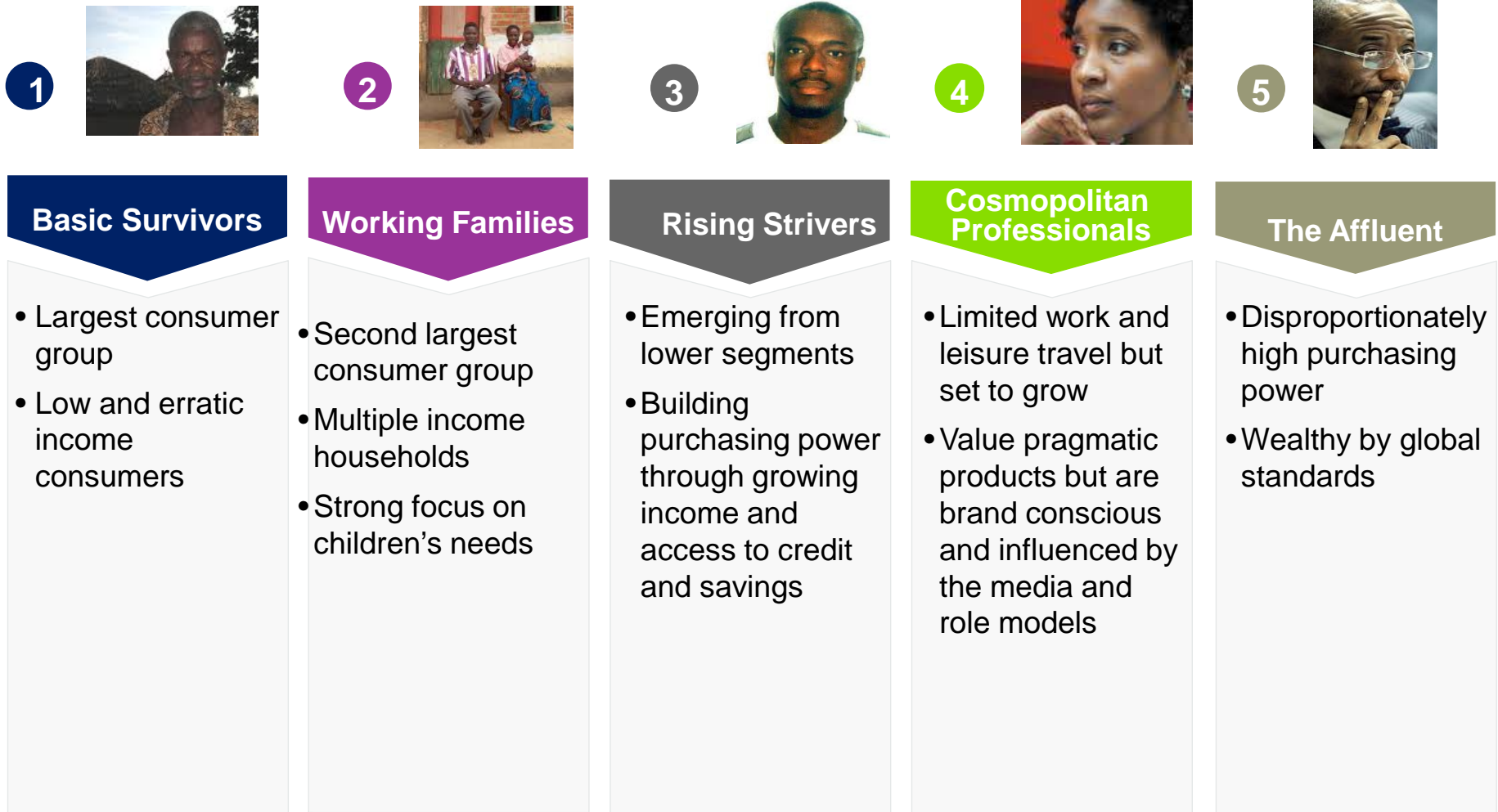
Key Africa Consumer Markets



Key Countries	Population 2009	2010 Spend	2020 Spend Forecast
Kenya	40m	\$ 23bn	\$ 37bn
Ethiopia	83m	\$ 20bn	\$ 43bn
Uganda	33m	\$15bn	\$ 30bn
EAC & COMESA			
Nigeria	151m	\$ 115bn	\$ 167bn
Ghana	24m	\$ 15bn	\$ 29bn
Senegal	13m	\$10bn	\$16bn
ECOWAS			
South Africa	49m	\$ 215bn	\$ 315bn
Angola	19m	\$ 14bn	\$18bn
Zambia	13m	\$ 10bn	\$ 23bn
SADC			

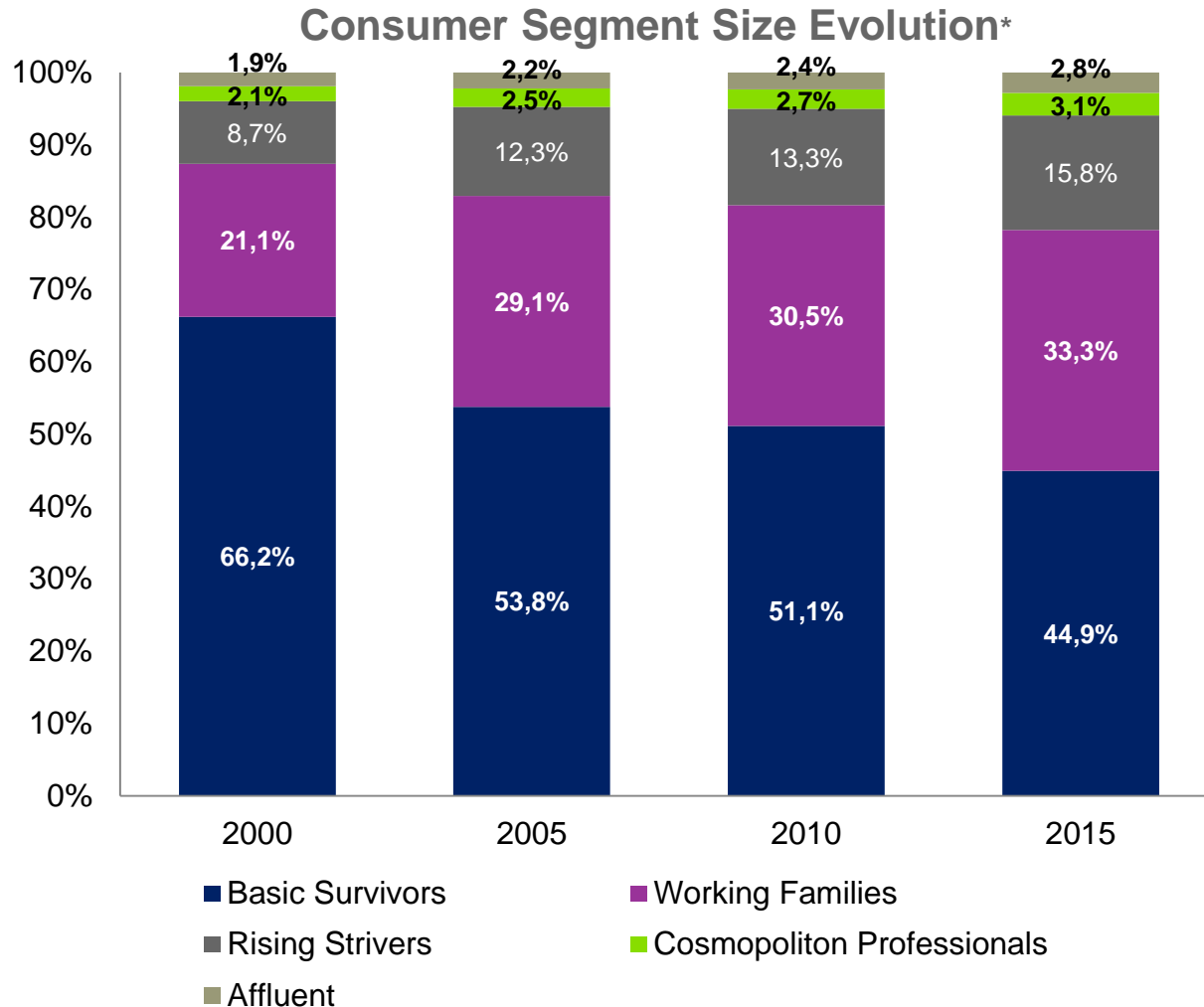
*Source: Euromonitor Africa Consumer Spending 2010, Accenture 2012

Purchasing power and brand preference define segments



Segment growth is driven directly by demographics!

The shift to relative affluence



...will see increasing numbers of people move into higher income segments as poverty declines

* Source: Canback 2010, Accenture 2012

Key considerations to targeting consumers in Sub-Saharan Africa

- Resources will continue to drive economic growth and consumer demand
 - But will shift to a consumer led economy
- Rate of wealth growth will accelerate to increase consumer movement in higher income segments
- Wealth is spatially aggregated across countries and cities
 - But growth will begin to centre on regional integration leading to larger markets
- There will be a time lag from investment to profit as key enablers such as infrastructure need to be improved
 - Investment in infrastructure is critical to realizing growth potential
- Brands will remain critical so investing to build brand presence now will create a gap that will be hard to close